

## Appendix 1a - Strategic Risk Register summary

Date: 31/01/23

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at 17/10/22	Variance since last cycle	Total No. of high risks impacting Strategic risk	ORR risk reference No. from the ORR
<b>SRR 1.1</b>	<b>Political:</b> Uncertain political and policy environment	20	High	Treat	15	AG RS MS MC	20	↔	3	ORR 1, 32 and 33
<b>SRR 1.2</b>	<b>Political:</b> Failures in integrity of local governance and decision making	8	Low	Treat	3	KA	8	↔	2	ORR 21 and 33
<b>SRR 2.1</b>	<b>Economic:</b> Economic instability and rising inflation	25	High	Treat	15	RS	25	↔	7	ORR 1, 22, 24, 25, 28, 29 and 32
<b>SRR 2.2</b>	<b>Economic:</b> Lack of critical skills, resources and capabilities across the workforce	20	High	Treat	12	MC	20	↔	9	ORR 1, 6, 15, 23, 29, 30, 31, 32 and 34
<b>SRR 2.3</b>	<b>Economic:</b> Financial sustainability	25	High	Treat	25	AG	25	↔	5	ORR 1, 17, 18, 28 and 32
<b>SRR 3.1</b>	<b>Socio-cultural:</b> Growth in demand due to rising cost of living and population growth	16	High	Treat	12	MS	16	↔	2	ORR 26 and 31

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SRR 3.2	<b>Socio-cultural:</b> Less healthy and health resilient populations	16	High	Treat	12	MS IB	16	↔	6	ORR 2, 27, 28, 30, 31 and 34
SRR 3.3	<b>Socio-cultural:</b> Inadequate response to major incidents	8	Low	Treat	3	MC	8	↔	4	ORR 2, 30, 31 and 34
SRR 3.4	<b>Socio-cultural:</b> Impacts arising from numbers and complexity of needs of asylum seekers and refugees	20	High	Treat	16	RS		<b>New Risk</b>		
SRR 4.1	<b>Technological:</b> Disruption to technology infrastructure	20	High	Treat	16	MC	20	↔	2	ORR 14 and 16
SRR 4.2	<b>Technological:</b> Inability to innovate and respond to new and emerging technological developments	12	Medium	Treat	9	MC	12	↔	1	ORR 35
SRR 4.3	<b>Technological:</b> Data not appropriately managed or effectively used	12	Medium	Treat	9	MC KA	12	↔	1	ORR 35
SRR 5.1	<b>Legal:</b> Unmanageable legislative and national policy requirements	12	Medium	Tolerate	12	KA	12	↔	6	ORR 1, 2, 19, 20, 33 and 35

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<b>SRR 5.2</b>	<b>Legal:</b> Heightened accountability and intervention approach to local government	15	High	Treat	10	AG KA MS	15	↔		
<b>SRR 6.1</b>	<b>Environmental:</b> Impacts and requirements arising from climate change	16	High	Treat	12	RS	16	↔		

#### Risk scores:

LEVEL OF RISK	OVERALL RATING	HOW THE RISK SHOULD BE TACKLED/ MANAGED
High Risk	15-25	IMMEDIATE MANAGEMENT ACTION
Medium Risk	9-12	Plan for CHANGE
Low Risk	1-8	Continue to MANAGE

#### Risk owners:

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IB	Ivan Browne	RS	Richard Sword